### CCA Financial Overview July 2019- June 2023

CCA is proud of serving its students and their families here at the Christ Cathedral campus.

We are committed to providing the best educational environment through our outstanding teaching staff in delivering an excellent educational and faith formation.

As CCA is a private catholic school which relies on tuition/registration fees as the main source of funds in operating the school.

As such, we are entrusted to manage the these funds in a fiscally responsible manner.

The following pages provide an overview of 4 years of CCA financials and tuition changes from July 2019 – June 2023.

2022-23 brought us to full recovery from the pandemic requirements. Related to pandemic we applied for the Employee Retention credit (ERC) for a potential \$674,000 which is targeted to be received in 2024. This will be targeted for curriculum, facility improvements, and financial aid.

It important to note, we are a non-profit organization and not looking to make any significant profit or loss. The majority (80%) of our expenses staff compensation/benefits, which increases approximately 3-5% annually. This, along with, enrollment and Diocese support are the driving factors in determining annual tuition rates increases.

The average 2022-23 K-8 student full tuition and related grade fees cost per school day was from \$49 to \$53 and \$45 to \$49 for each additional student of a family.

As of the writing of this report, the 2023-24 budget shows a small surplus with K-8 enrollment will be at it highest level to date.

We appreciate you in choosing CCA for your students education.

CCA is on a path to continue grow and thrive in future years.



# **Christ Cathedral Academy**

# **Educational Excellence**

Principal: Ms. Julianna Tapia Business Manager: Jim Marshall

13280 Chapman Ave. Garden Grove, CA 92840 PH: 714-663-2330

		CCA Finan	cials	- 4 years J	uly	<b>201</b> 9 thru J	lune	2023	
Description		Jul '19- Jun 20		Jul '20- Jun 21		Jul '21- Jun 22		Jul '22- Jun 23	
ENROLLMENT									
K-8		267		220		263		277	
PRE-SCHOOL		100		75		100		90	
TOTAL ENROLLMENT		367		295		363		367	
REVENUES									TOTAL
TUITION K-8	\$	1,935,358	\$	1,750,898	\$	2,173,244	\$	2,322,996	\$ 8,182,496
FINANCIAL AID/DISCOUNTS K-8	•	(387,113)	\$	(453,109)	\$	(452,420)	\$	( <b>4</b> 22, <b>5</b> 69)	\$ (1,715,211)
TUITION PRE-SCHOOL	\$	485,165.	\$	517,596	\$	830,489	\$	759,873	\$ 2,593,123
DISCOUNTS - PRE-SCHOOL	\$	(22,140)	\$	(75,970)	\$	(72,429)	\$	(61,716)	\$ (232,255)
SUMMER SCHOOL	\$	49,950	\$	0	\$	61,037	\$	80,432	\$ 191,419
NET TUITION	\$	2,061,220	\$	1,739,415	\$	2,539,921	\$	2,679,016	\$ 9,019,572
SUPPORT	\$	333,500	\$	332,047	\$	210,590	\$	230,515	\$ 1,106,652
DIOCESE OPERATIONS SUBSIDY	•	,	-		\$	1,227,940	\$	1,227,940	\$ 2,455,880
THIRD SOURCE INCOME	\$	22,268	\$	13,038	\$	287,794	\$	54,777	\$ 377,877
DEVELOPEMENT INCOME	\$	(2,794)	\$	2,519	\$	54,722	\$	41,213	\$ 95,660
FEES AND ACTIVITIES	\$	246,953	\$	128,571	\$	222,671	\$	255,053	\$ 853,248
TOTAL REVENUE	\$	2,661,147	\$	2,215,590	\$	4,543,638	\$	4,488,514	\$ 13,908,889
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EXPENSES									
SALARY/WAGES	\$	1,982,159	\$	1,554,102	\$	1,817,440	\$	1,957,654	\$ 7,311,355
PAYROLL TAXES/BENEFITS	\$	676,105	\$	628,924	\$	638,841	\$	669,234	\$ 2,613,104
INSTRUCTIONAL EXPENSE	\$	181,853	\$	111,182	\$	144,980	\$	191,843	\$ 629,858
ADMINISTRATIVE EXPENSE	\$	62,908	\$	39,637	\$	62,642	\$	92,237	\$ 257,424
OPERATIONS & MAINT	\$	202,532	\$	219,587	\$	436,962	\$	297,395	\$ 1,156,476
DIOCESE OPERATING EXPENSE					\$	1,227,940	\$	1,211,940	\$ 2,439,880
ASSESSMENTS	\$	14,841	\$	12,540	\$	16,973	\$	20,369	\$ 64,723
BAD DEBT	\$	0	\$	<u>-</u>	\$	-	\$	<u> </u>	\$ =
TOTAL EXPENSE	\$	3,120,398	\$	2,565,972	\$	4,345,778	\$	4,440,672	\$ 14,472,820
OPERATING EX									
EXCESS/(DEFICIT)	\$	(459,251)	\$	(350,382)	\$	197,860	\$	47,842	\$ (563,931)
EANS Monies Received/Exp		479, 500	•	•	•	•	<u> </u>	·	 • • •
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### **CCA Financial Notes**

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	LV			JLJ

**TUITION K-8** 

Tuition has increased only 6.4% the past 4 years given the absorption of the fees in to tuition In 2019-20. We continue to have a two tier K-8 Tuition rates for 1st student and a lower rate for additional Sibling students. K-8 school day tuition and grade based fees per school day averaged between \$45-\$53 in 2022-23, depending on first or second or more student (s).

FINANCIAL AID/DISCOUNTS K-8

Represents Financial Aid awarded to families in need as vetted through FACTS/CCA Admin. Represents Discounts provided to teachers and other approved Diocese employees

**TUITION PRE SCHOOL** 

Tuition has increased on average 3.65% per year from 2019-20 to 2022-23 after rolling of fees into tuition in 2020-21

DISCOUNTS - PRE-SCHOOL

Represents Discounts provided to teachers and other approved Diocese Employees

**SUPPORT** 

Represents \$295k received from OCF and Diocese of Orange to support the Financial Aid awards to Families. This support will be the same in 2022-23. In 2021-22, we established an annual operational subsidy of \$1,227,940 to cover occupancy costs, maintenance/repairs, grounds upkeep, etc. This offsets the charge by the Diocese for theses expenses which is recorded in Operation Expense.

THIRD SOURCE INCOME

Includes interest income on operational and endowment account as well as other donations received

**DEVELOPEMENT INCOME** 

Book Fair, See's Cady, Ms, Fields and other fundraisers. The Pandemic limited the fundraisers in 2020-21 Currently includes Extended Care, Sacrament, Athletics, Science Camp, Graduation, Field Trips, Summer

FEES AND ACTIVITIES

programs, etc.

#### **EXPENSES**

SALARY/WAGES

Mix of staff changes and tenure. Staff annually receives, on average, a pay increase between 3%-4% per Diocese Salary scales. For 2020-21 staffing was reduced with no pay increase. Pay increases resumed in 2021-22 along with additional needed staff.

**PAYROLL TAXES & BENEFITS** 

Includes required payroll taxes as well as retirement and Health Care Expenses which generally increase 4-5% annually. However, in 2020 –21 and 2021-22 there was no increase. For 2022-23 there was an increase in Healthcare rates, but reduction of employees not taking benefits drove a decrease in overall expense. Payroll taxes increased in line with pay increases.

INSTRUCTIONAL EXPENSE
ADMINISTRATIVE EXPENSE
OPERATION AND MAINTENANCE

Classroom Expenses that includes text Books, subscriptions, supplies and tech support

Office Supplies, printing/photocopying, conferences, public relations, school/staff events, Facts fees, etc.

Includes \$84,000 annual rent and property liability paid to the Diocese . In 2021-22 and continuing for 2022-23 we have and will record occupancy expenses of \$1,227,940 for Building maintenance , guard service, Grounds upkeep, and other campus overhead related to the facility. This is fully subsidized by the Diocese. Also recorded here are Internet/phone expense, copier lease, repairs & maintenance, security guards, contracted cleaning Staff, facility Supplies, etc.. Depreciation Expense for Tech equipment: student/teachers iPads/computers/projectors and playground equip, and furniture are recorded here.

Annual per student assessments from Diocese and other Associations

**BAD DEBT** 

**ASSESSMENTS** 

Write off of uncollectible amounts. Minimal up through the 2022-23 School year

CCA Balance Sheet										
Category		6/30/2018		6/30/2019		6/30/2020		6/30/2021		6/30/2022
Current Assets										
Checking/Savings										
Petty Cash	\$	300.00	\$	600.00	\$	600.00	\$	600.00	\$	600.
CCA Concentration Accounts	\$	846,677.66	\$	253,869.94	\$	284,232.48	\$	99,481.89	\$	345,978
Scrip	\$	14.90	\$	152.39	\$	200.85	\$	271.21	\$	275
D&L Savings	\$	273,161.33	\$	778,814.48	\$	755,783.30	\$	712,319.31	\$	790,028
Reserve Savings	\$	301,572.75	\$	268,016.83	\$	117,610.96	\$	165,033.55	\$	145,973
Total Checking/Savings	\$	1,421,726.64	\$	1,301,453.64	\$	1,158,427.59	\$	977,705.96	\$	1,282,854
Accounts Receivable										
Misc Receivables	\$	6,591.00	\$	500.00	\$	-	\$	142.98	\$	14,327
FACTS Accounts Receivable	\$	21,626.25	\$	74,997.11	\$	331,518.65	\$	162,203.69	\$	127,260
Bad Debt Reserve	\$	(27,717.25)	\$	(61,215.00)	\$	(27,073.23)	\$	(12,050.23)	\$	(11,950)
Total Accounts Receivable	\$	500.00	\$	14,282.11	\$	304,445.42	\$	150,296.44	\$	129,637
Other Current Assets			•	, -		<u>,</u>			•	
Other Current Assets										
Prepaid Fees/Tuition	\$	_	\$	_	\$	_	\$	22,295.12	\$	
Prepaid Expenses	\$	2,141.00	\$	11,500.00	\$	32,748.15	\$	10,304.50	\$	15,535
Other Current Assets	\$	2,141.00	\$	11,500.00	\$	32,748.15	\$	32,599.62	\$	15,535
Total Current Assets	\$	1,430,770.64	\$	1,327,235.75	\$	1,495,621.16	\$	1,160,602.02	\$	1,428,026
Fixed Assets		,,	•	, , , , , , , , , , , , , , , , , , , ,	<u> </u>	,,-	<u> </u>	,,	· ·	, -,-
Equipment/Furniture	\$	266,935.74	\$	306,423.29	\$	326,736.31	\$	326,736.31	\$	332,635
Technology Equipment	*		\$	133,675.65	\$	141,419.54	\$	159,151.02	\$	142,318
Accum Depreciation	\$	(122,211.56)	\$	(159,260.32)	\$	(219,991.81)	\$	(286,229.84)	\$	(341,105)
Total Fixed Assets	\$	144,724.18	\$	280,838.62	\$	248,164.04	\$	199,657.49	\$	133,848
TOTAL ASSETS	\$	1,575,494.82	\$	1,608,074.37	\$	1,743,785.20	\$	1,360,259.51	\$	1,561,874
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LIABILITIES & EQUITY										
Accounts Payable	\$	593.59	\$	12,013.25	\$	2,971.16	\$	17,352.69	\$	51,777
Other Current Liabilities	<u> </u>			,	•	,-	•	,	· ·	
Accrued Expenses	\$	33,212.50	\$	15.000.00	\$	1.170.15	\$	10, 938.15	\$	18,458
Accrued Time Off	\$	22,548.60	\$	23,703.16	\$	24,954.08	\$	38,725.71	\$	17,269
Loan Payable PPP	\$	,	\$	-	\$	479,850.00	\$	<i>,</i> -	, \$	-
Deferred Revenue	\$	209,266.62	\$	185,074.93	\$	381,808.28	\$	295,243.50	\$	276,511
Temporary Restricted Funds	\$	4,309.01	\$	60,000.00	\$	-	\$	-	\$	-
• •			-						-	
Total Other Current Liab	\$	269,336.73	\$	283,778.09	\$	887,782.51	\$	342,907.36	\$	312,238
Total Liabilities	\$	269,930.32	\$	295,791.34	\$	890,753.67	\$	360,260.05	\$	364,015
Equity	\$	1,305,564.50	\$	1,312,283.03	\$	853,031.53	\$	999,999.46	\$	1,197,859
TOTAL LIABILITIES & EQUITY	\$	1,575,494.82	\$	1,608,074.37	\$	1,743,385.20	\$	1,360,259.51	\$	1,561,874

### **CCA Balance Sheet Notes**

Category CCA Balance Sheet Notes

**CURRENT ASSETS** 

**Checking/Savings** 

Petty Cash To support making change and small incidental purchases

CCA Concentration Accounts Operating (Checking) Account moved \$500k to Saving 2017

Scrip Net activity related to family scrip purchases
Savings Unrestricted - 3 month operating reserve

Reserve Savings Used to hold restricted funds received for future use/years such as Washington DC trip, next years

registration fees/tuition, etc

**Accounts Receivable** 

Misc. Receivables

Registration, Commitments, Tuition Receivables prior to moving to FACTS

FACTS Accounts Receivable

Used to hold and record FACTS receivables - monies received current year for next year

Bad Debt Reserve Reserve used to WO uncollectible receivables. Set up in 2018-19

**Other Current Assets** 

Prepaid Fees/Tuition Payments made in current year for next year

Prepaid Expenses Multiyear purchase subscriptions/programs/ permits, such as SeeSaw, IXL, Membean, OC

Health, etc.

**Fixed Assets** 

Equipment/Furniture Playground structures \$183k, student desks, office furniture, etc.

Technology Equipment Investment in student/teacher technology
Accum Depreciation Expense related to capitalized assets

LIABILITIES & EQUITY

Accounts Payable Vendor Payables

**Other Current Liabilities** 

Accrued Expenses Payroll and other items

Accrued Time Off Staff accrued vacation and personal Time

Loan Payable FMB Such as PPP loan/OC Cares Act (Both were forgiven)

Deferred Revenue

**Temporary Restricted Funds** 

Represents monies received this year but related to next year, such as registration, tuition, etc.

Monies set aside for Wish list, shade structure, mezzanine enclave, earthquake sheds—tied to mon-

ies in restricted savings account.

**Equity** Accumulation of annual Excess/Deficits

CCA K-8 Tuition/Fees - 4 years July 2018 thru June 2022							
Туре	Jul '19- Jun 20	Jul '20- Jun 21	Jul '21- Jun '22	Jul '22- Jun '23			
-8 ENROLLMENT	267	220	263	263			
Annual Registration Fee—Per Student	\$ 260	\$ 260	\$ 275	\$ 300			
— uition increase % 1st Student	0.01%	1.3%	5.1%	5.0%			
K-8 Tuition	\$ 7,697	\$ 7,774	\$ 8,164	\$ 8,570			
K-8 Sibling Discount	\$ (700)	\$ (700)	\$ (700)	\$ (700)			
K-8 TUITION ea. add 'I Student	\$ 6,997	\$ 7,074	\$ 7,464	\$ 7,870			
-8 Tuition & Reg 1st Student	\$ 7,957	\$ 8,034	\$ 8,439	\$ 8,870			
-8 Tuition & Reg ea Add 'I Student	\$ 7,257	\$ 7,334	\$ 7,739	\$ 8,170			
rade based Fees							
Sacrament Holy Communion—2nd gr.	NA	\$ 65	\$ 65	\$ 75			
Science Camp—6th Grade	\$ 525	N/A—Pandemic	\$ 550	\$ 675			
Graduation—8th Grade	NA	\$ 200	\$ 200	\$ 300			
uition & grade based Fees 1st Student	\$ 7,957—\$8,222	\$ 8,034—\$8,234	\$ 8,439—\$8,989	\$ 8,870—\$9,545			
uition & grade based Fees ea. add 'l Student	\$ 7,257—\$7,782	\$ 7,334—\$7,534	\$ 7,739—\$8,289	\$ 8,170—\$8,845			
er Day cost 1st Student	\$ 44.21—-\$45.68	\$ 44.64—-\$45.75	\$ 46.89—-\$49.94	\$ 49.28—-\$53.03			
er Day cost each add'l Student	\$ 40.32—-\$43.24	\$ 40.75—-\$41.86	\$ 43.00—-\$46.05	\$ 45.39—-\$49.14			

Туре	Jul '19 - Jun 20	Jul '20 - Jun 21	Jul '21- Jun 22	Jul '22- Jun 23
ENROLLMENT EOY (100 Max)	93	75	100	90
PRE-SCHOOL TUITION/FEES				
Pre-School Registration Fee	\$ 250	\$ 260	\$ 275	\$ 300
PS TUITION				•
Overall Tuition /Fee Increase 1st Student	5.2%	1.0%	5.1%	6.4%-7.2%
2 YR OLDS				
Full Days 2 yr Old 5 Days	\$ 8,140	\$ 8,600	\$ 9,030	\$ 9,600
Full Days 2 yr Old MWF	\$ 7,570	\$ 8,030	\$ 8,430	\$ 9,000
Half Days 2 yr Old 5 Days	\$ 7,830	\$ 8,290	\$ 8,710	\$ 9,250
Half Days 2 yr Old MWF	\$ 7,280	\$ 7,730	\$ 8,120	\$ 8,650
PRE-K & 3 YR OLDS				
Full Days 2 yr Old 5 Days	\$ 7,000	\$ 7,450	\$ 7,820	\$ 8,300
Full Days 2 yr Old MWF	\$ 6,510	\$ 6,960	\$ 7,310	\$ 7,750
Half Days 2 yr Old 5 Days	\$ 6,720	\$ 7,170	\$ 7,530	\$ 8,300
Half Days 2 yr Old MWF	\$ 6,250	\$ 6,690	\$ 7,030	\$ 7,500
Sibling Discount	\$ 0	\$ (350)	\$ (350)	\$ (350)
PS FEES - BILLED SEPRATELY				
Fees - Family Based				
Profit Commitment	\$ 200	\$ 0	\$ 0	\$ 0
Gala Commitment	\$ 150	\$ 0	\$ 0	\$ 0
Total Family Based Fees	\$ 350	\$ 0	\$ 0	\$ 0
Fees - Student Based				
Earthquake	\$ 30	\$ 0	\$ 0	\$ 0
Total Student Based Fees	\$ 30	\$ 0	\$ O	\$ 0